

CARTHAGE COLLEGE
FINANCIAL STATEMENTS AND
SUPPLEMENTARY INFORMATION
YEAR ENDED JUNE 30, 2021



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YEAR ENDED JUNE 30, 2021**

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INDEPENDENT AUDITORS' REPORT

Board of Trustees and Management
Carthage College
Kenosha, WI

Report on the Financial Statements

We have audited the accompanying financial statements of Carthage College which comprise the financial position as of June 30, 2021, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Carthage College as of June 30, 2021, and the results of its activities and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Report on Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplementary statement of revenues, gains, and other support without donor restrictions and the statement of expenses without donor restrictions are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October 27, 2021, on our consideration of Carthage College's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Carthage College's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Carthage College.

A handwritten signature in black ink that reads "CliftonLarsonAllen LLP". The signature is written in a cursive, flowing style.

CliftonLarsonAllen LLP

Wauwatosa, WI
October 27, 2021

CARTHAGE COLLEGE
STATEMENT OF FINANCIAL POSITION
JUNE 30, 2021

ASSETS

Cash and Cash Equivalents (Note 2)	\$ 7,288,348
Student Accounts Receivable (Less Allowance for Doubtful Accounts of \$3,991,720)	45,109,006
Other Receivables	11,938
Pledged Receivables	670,000
Government Grants Receivable	1,289,084
Prepaid Expenses and Other Assets	1,941,562
Investments (Note 7)	4,320,824
Endowment Investments (Note 8)	163,574,647
Student Loans Receivable, Net (Note 9)	1,529,732
Funds Held by Others	53,632
Construction in Progress (Note 10)	465,874
Property, Plant, and Equipment, Net (Note 11)	<u>182,517,496</u>
Total Assets	<u><u>\$ 408,772,143</u></u>

LIABILITIES AND NET ASSETS

LIABILITIES

Accounts Payable and Accrued Liabilities	\$ 5,056,409
Deferred Revenue	50,506,375
Deposits Held in Custody for Others	1,095,126
Annuities Payable	1,321,404
Interest Rate Swap Liability (Note 13)	467,043
Asset Retirement Obligations (Note 1)	299,463
Obligation Under Capital Lease (Note 14)	11,236
Refundable Advance	241,122
Bonds Payable (Note 12)	45,560,000
Government Grants Refundable (Note 9)	<u>1,593,662</u>
Total Liabilities	106,151,840

NET ASSETS (Note 5)

Without Donor Restrictions	167,735,322
With Donor Restrictions	<u>134,884,981</u>
Total Net Assets	<u><u>302,620,303</u></u>

Total Liabilities and Net Assets	<u><u>\$ 408,772,143</u></u>
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See accompanying Notes to Financial Statements.

**CARTHAGE COLLEGE
STATEMENT OF ACTIVITIES
YEAR ENDED JUNE 30, 2021**

	Without Donor Restrictions	With Donor Restrictions	Total
REVENUE, SUPPORT, AND GAINS			
Tuition and Fees	\$ 80,830,223	\$ -	\$ 80,830,223
Less: Scholarship and Grants	(39,728,156)	-	(39,728,156)
Net Tuition and Fees	41,102,067	-	41,102,067
Room and Board	19,876,559	-	19,876,559
Net Student Revenues	60,978,626	-	60,978,626
 Auxiliary Enterprises	305,637	-	305,637
Government Grants	739,849	5,710,312	6,450,161
Contributions	298,227	3,990,891	4,289,118
Endowment Income	2,922,328	-	2,922,328
Other Sources	349,544	88,132	437,676
Net assets Released for Endowment With Donor Restrictions	3,483,978	(3,483,978)	-
Net Assets Released from Restrictions	8,144,417	(8,144,417)	-
 Total Revenue, Support, and Gains	77,222,606	(1,839,060)	75,383,546
 OPERATING EXPENSES			
Program Services:			
Instruction	27,313,960	-	27,313,960
Academic Support	5,908,325	-	5,908,325
Research	783,227	-	783,227
Public Service	91,681	-	91,681
Student Services	11,553,368	-	11,553,368
Auxiliary Enterprises	8,774,897	-	8,774,897
Total Program Services	54,425,458	-	54,425,458
Support Services:			
Institutional Support	\$ 20,685,351	\$ -	\$ 20,685,351
 Allocable Expenses:			
Operation and Maintenance of Plant	7,747,423	-	7,747,423
Depreciation and Accretion	8,873,693	-	8,873,693
Interest	1,280,687	-	1,280,687
Less: Allocated Expenses	(17,901,803)	-	(17,901,803)
Total Allocable Expenses, Net	-	-	-
 Total Operating Expenses	75,110,809	-	75,110,809
 NONOPERATING INCOME (EXPENSE)			
Investment Return	713,340	37,810,269	\$ 38,523,609
Endowment & Annuity Contributions for Long-term Purposes	-	1,532,104	1,532,104
Capital contributions for Long-term Purposes	-	142,400	142,400
Net Assets Released for Capital	195,514	(195,514)	-
Change in Beneficial Interests in Annuities and Trusts	616,189	-	616,189
Change in Value of Interest Rate Swap	339,392	-	339,392
Other Nonoperating Items, net	5,103,787	2,635,383	7,739,170
Total Nonoperating Income (Expense)	6,968,222	41,924,642	48,892,864
 CHANGE IN NET ASSETS	9,080,019	40,085,582	49,165,601
 Net Assets - Beginning of Year	158,655,303	94,799,399	253,454,702
 NET ASSETS - END OF YEAR	<u>\$ 167,735,322</u>	<u>\$ 134,884,981</u>	<u>\$ 302,620,303</u>

See accompanying Notes to Financial Statements.

**CARTHAGE COLLEGE
STATEMENT OF CASH FLOWS
YEAR ENDED JUNE 30, 2021**

CASH FLOWS FROM OPERATING ACTIVITIES

Change in Net Assets	\$ 49,165,601
Adjustments to Reconcile Change in Net Assets to Net Cash	
Provided by Operating Activities:	
Depreciation and Accretion	8,873,693
Amortization of Refundable Advance	(123,750)
Loss on Disposal of Plant Facilities	412,850
Proceeds from insurance and FEMA for purchase of fixed assets	(7,972,913)
Actuarial Adjustment for Annuities Payable	(95,692)
Increase in Allowance for Student Accounts Receivable	(191,720)
Loan Cancellations and Write-Offs	509
Contributions Restricted for Long-Term Investment and Plant	(1,516,777)
Interest and Dividends Restricted for Reinvestment	(306)
Gain on Endowment Investments	(29,849,122)
Gain on Investments	(617,887)
Loss on Interest Rate Swap	(339,391)
Contribution of Noncash Investment	(453,261)
(Increase) Decrease in Assets:	
Student Accounts Receivable	(40,411,488)
Government Grants Receivable	558,694
Other Receivables	137,479
Pledged Receivables	(670,000)
Prepaid Expenses and Other Assets	(638,848)
Funds Held by Others	(6,480)
Increase in Liabilities:	
Accounts Payable and Accrued Liabilities	426,132
Deferred Revenue	40,806,880
Deposits Held in Custody for Others	133,852
Net Cash Provided by Operating Activities	<u>17,628,055</u>

CASH FLOWS FROM INVESTING ACTIVITIES

Purchases of Investments	(133,746)
Sales of Investments	395,724
Purchases of Endowment Investments	(11,700,530)
Sales of Endowment Investments	1,145,119
Proceeds from Sale of Fixed Assets	187,363
Proceeds from insurance and FEMA for purchase of fixed assets	7,972,913
Purchases of Property, Plant, and Equipment	(14,431,709)
Principal Collections on Loans to Students	264,159
Net Cash Used by Investing Activities	<u>(16,300,707)</u>

See accompanying Notes to Financial Statements.

**CARTHAGE COLLEGE
STATEMENT OF CASH FLOWS (CONTINUED)
YEAR ENDED JUNE 30, 2021**

CASH FLOWS FROM FINANCING ACTIVITIES

Payments on Capital Leases	\$ (66,099)
Payments on Bonds Payable	(2,495,000)
Contributions Received Restricted for Long-Term Investment and Plant	1,516,778
Receipts of Interest and Dividends Restricted for Reinvestment	306
Payments to Annuitants	186,606
Decrease in Government Grants Refundable	<u>(280,939)</u>
Net Cash Provided by Financing Activities	<u>(1,138,348)</u>

CHANGE IN CASH AND CASH EQUIVALENTS AND RESTRICTED CASH 189,000

Cash, Cash Equivalents and Restricted Cash - Beginning of Year 7,099,348

CASH, CASH EQUIVALENTS AND RESTRICTED CASH - END OF YEAR \$ 7,288,348

**SUPPLEMENTAL DISCLOSURES OF NONCASH INVESTING
AND FINANCING ACTIVITY**

Interest Paid	<u>\$ 1,280,687</u>
Purchase of Property, Plant, and Equipment Included in Accounts Payable	<u><u>\$ 207,100</u></u>

See accompanying Notes to Financial Statements.

CARTHAGE COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 1 PRINCIPAL ACTIVITY AND SIGNIFICANT ACCOUNTING POLICIES

Nature of Operations

Carthage College (the College) is a four-year liberal arts college affiliated with the Evangelical Lutheran Church in America. The accounting policies of the College reflect practices common to colleges and universities and conform to accounting principles generally accepted in the United States of America (U.S. GAAP). The more significant accounting policies are summarized below:

Net Assets

For the purposes of financial reporting, the College classifies resources into two net asset categories pursuant to any donor-imposed restrictions and applicable law. Accordingly, the net assets of the College are classified in the accompanying financial statements in the categories that follow:

Net Assets With Donor Restrictions – Net assets subject to donor-imposed stipulations that will be met by action of the College and/or the passage of time or maintained permanently by the College. Generally, the donors of assets held in perpetuity, permit the College to use all or part of the income earned on related investments for general or specific purposes.

Net Assets Without Donor Restrictions – Net assets not subject to donor-imposed stipulations. The board of trustees (board) has discretion over these funds. Board-designated funds are included in the endowment without donor restrictions (Note 8).

Revenues from sources other than contributions are generally reported as increases in net assets without donor restrictions. Expenses are reported as decreases in net assets without donor restrictions. Income earned on donor-restricted funds is initially classified as net assets with donor restrictions and is reclassified as net assets without donor restrictions when expenses are incurred for their intended purpose.

Unconditional contributions, including unconditional promises to give (pledges) are recognized as revenues in the period received and are reported as increases in the appropriate categories of net assets in accordance with donor restrictions. Expirations of donor restrictions on net assets (i.e., the donor-stipulated purpose has been fulfilled and/or the stipulated time period has elapsed) are reported as reclassifications between the applicable classes of net assets. The amount of pledges due beyond one year is immaterial to the financial statements. Conditional promises to give – that is, those with a measurable performance or other barrier and a right of return – are not recognized until they become unconditional, that is, when the conditions on which they depend are met. The College has conditional grants of \$14,793,804 outstanding as of June 30, 2021 which will be recognized as revenue when qualifying expenses are incurred.

Contributions of property and equipment without donor stipulations concerning the use of such long-lived assets are reported as revenues without donor restrictions. Contributions of cash or other assets to be used to acquire property and equipment are reported as revenues with donor restrictions; the restrictions are considered to be released at the time such long-lived assets are placed in service.

CARTHAGE COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 1 PRINCIPAL ACTIVITY AND SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Net Assets (Continued)

Gains and losses on investments of endowment funds created by a board designation of funds are classified as changes in net assets without donor restrictions.

Gains and losses on investments of endowment funds created by donor-restricted funds are classified as changes in net assets with donor restrictions.

Tuition and Fees and Auxiliary Revenues

Tuition revenue is recognized in the period the classes are provided. Revenue from auxiliary enterprises is recognized when goods or services are provided. Financial assistance in the form of scholarships and grants that cover a portion of tuition and fees is reflected as a reduction of tuition and fees revenues. The College applies the practical expedient as allowed for within the accounting standards and, therefore, does not disclose information about remaining performance obligations that have original expected durations of one year or less. All remaining performance obligation will be satisfied in connection with the completion of the fiscal 2022 year. The College determines the transaction price based on standard charges for goods and services provided, reduced by discounts relating to institutional scholarships, both funded and unfunded, in accordance with the College's policies.

Cash and Cash Equivalents

The College considers all highly liquid investments, except for those held for long-term investment, with a maturity of three months or less when purchased to be cash equivalents.

Investments

Investments in publicly traded securities are stated at fair value based on quoted market prices from national security exchanges. Other investments, for which quoted prices are not available, are stated at fair value as estimated by management using values provided by external investment managers or general partners. Other assets including money market funds, deposit accounts and certificates of deposit are included in investments and are recorded at fair value, which approximates cost.

Receivables

Student accounts receivable are carried at the unpaid balance of the original amount billed to students. Receivables are less an estimate made for doubtful accounts based on a review of all outstanding amounts. The College does not charge interest on student accounts if payments are received as scheduled. However, the College will charge a fee for late receipt of a scheduled payment equal to 1% per month of the past due balance. Management determines the allowance for doubtful accounts by identifying troubled accounts and by using historical experience applied to an aging of accounts. Student accounts receivable are written-off when deemed uncollectible. Recoveries of student accounts receivable previously written-off are recorded when received. Receivables are generally unsecured.

CARTHAGE COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 1 PRINCIPAL ACTIVITY AND SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Property, Plant and Equipment

Physical plant assets are stated at cost at the date of acquisition less accumulated depreciation. The College depreciates its assets on the straight-line basis over the estimated useful lives of the assets, which range from 5 to 60 years. The college's capitalization threshold is \$5,000. Normal repair and maintenance expenses are charged to operations as incurred.

Impairment of Long-Lived Assets

The College reviews long-lived assets, including property and equipment and intangible assets for impairment whenever events or changes in business circumstances indicate that the carrying amount of an asset may not be fully recoverable. An impairment loss would be recognized when the estimated future cash flows from the use of the asset are less than the carrying amount of that asset. To date, there have been no such losses recorded.

Deferred Revenue

Certain revenue related to education programs is deferred and recognized as revenue in the same period services are performed. Students are generally billed for courses prior to the start of the course. Deferred revenue also includes advances on conditional grants whose restrictions have not yet been met.

Asset Retirement Obligations

The College recognizes the fair value of a liability for legal obligations associated with asset retirements in the period in which it is incurred, if a reasonable estimate of the fair value of the obligation can be made. When the liability is initially recorded, the cost of the retirement obligation is capitalized by increasing the carrying value of the related asset. Over time, the liability is accreted to its present value each year and the capitalized cost associated with the retirement obligation is depreciated over the useful life of the related asset. Upon settlement of the obligation, any difference between the cost to settle the asset retirement obligation and the liability recorded is recognized as a gain or loss in the statement of activities. The College reviews its estimates annually and adjusts the recorded liability as needed.

Substantially all of the College's asset retirement obligations relate to estimated costs to remove asbestos from campus facilities. The estimate of the losses that are probable for asbestos removal was calculated using the expected cash flow approach and based on an inventory of the College's long-lived assets combined with an estimate of the current market prices to remove the asbestos. The College utilized a credit-adjusted risk-free rate to discount the asset retirement obligations.

Changes in the accrual for asset retirement obligations during the year ended June 30, 2021 are as follows:

Balance - Beginning of Year	\$ 270,663
Accretion Expense	28,800
Balance - End of Year	<u><u>\$ 299,463</u></u>

CARTHAGE COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 1 PRINCIPAL ACTIVITY AND SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Refundable Advance

The College received a cash contribution by a third party vendor relating to various capital additions. This amount is being recognized as revenue over the life of the contract.

Government Grants Refundable

Funds provided by the United States Government under the Federal Perkins Loan Program were loaned to qualified students. These funds are ultimately refundable to the government and are included as liabilities in the statements of financial position. Revenues from other government grants are recognized as they are earned in accordance with the agreement. Any funding received before it is earned is recorded as a refundable advance. Expenses incurred before cash is received are recorded as receivables.

Unemployment Compensation

Educational institutions in certain states have the option of paying state unemployment tax at the rate in effect for the year on the applicable compensation of all employees or paying unemployment claims as they arise. The College has elected the latter. The state of Wisconsin requires the College to have a letter of credit which is based on the number of employees and salaries paid. The required letter of credit was \$332,239 at June 30, 2021. The letter of credit has an interest rate of 4.33% and matures December 31, 2021. No payments were made under this letter of credit for the year ended June 30, 2021.

Grants to Specified Students

Amounts received from state and federal agencies designated for the benefit of specified students are considered agency transactions and, therefore, are not reflected as revenues and expenses of the College.

Income Tax Status

The Internal Revenue Service (IRS) has determined the College is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code. Accordingly, the College is not subject to federal income taxes except to the extent it derives income from certain activities not substantially related to its tax-exempt purposes (unrelated trade or business activities). The College is also exempt from state income tax. At June 30, 2021, the College had no obligation for unrelated business income tax.

The College follows the accounting standards for contingencies in evaluating uncertain tax positions. This guidance prescribes recognition threshold principles for the financial statement recognition of tax positions taken or expected to be taken on a tax return that are not certain to be realized. No liability has been recognized by the College for uncertain tax positions as of June 30, 2021. The College's tax returns are subject to review and examination by federal and state authorities.

CARTHAGE COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 1 PRINCIPAL ACTIVITY AND SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Use of Estimates

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Fund-Raising Expenses

Fund-raising expenses totaled approximately \$2,212,245 for the year ended June 30, 2021.

Advertising Costs

Advertising costs are expensed as incurred.

Functional Allocation of Expenses

The costs of providing the various programs and other activities have been summarized on a functional basis in the statements of activities. Accordingly, certain expenses have been allocated among the programs and supporting services benefited.

New Accounting Pronouncements Not Yet Effective

In February 2016, the FASB issued ASU No. 2016-02, *Leases*. ASU No. 2016-02 was issued to increase transparency and comparability among entities. Lessees will need to recognize nearly all lease transactions (other than leases that meet the definition of a short-term lease) on the statement of financial position as a lease liability and a right-of-use asset (as defined). Lessor accounting under the new guidance will be similar to the current model. The ASU is effective for fiscal years beginning after December 15, 2021 (fiscal year 2023). Early application is permitted for all entities. Upon adoption, lessees and lessors will be required to recognize and measure leases at the beginning of the earliest period presented using a modified retrospective approach, which includes a number of optional practical expedients that entities may elect to apply. The College is assessing the impact this standard will have on its financial statements.

CARTHAGE COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 1 PRINCIPAL ACTIVITY AND SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

New Accounting Pronouncement Adopted in Current Year

In May 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2014-09, *Revenue From Contracts With Customers*. This accounting guidance outlines a single comprehensive model for entities to use in accounting for revenue from contracts with customers. The College implemented this ASU effective for fiscal year ending June 30, 2021. The impact of this ASU was not material to the financial statements.

Subsequent Events

The College has evaluated subsequent events through October 27, 2021, which is the date that the financial statements were approved and available to be issued.

NOTE 2 CASH, CASH EQUIVALENTS AND RESTRICTED CASH

Cash and cash equivalents held by the College for the year ended June 30, 2021 are as follows:

	Without Donor Restrictions	With Donor Restrictions	Total
Operating Cash	\$ 6,231,960	\$ -	\$ 6,231,960
Alternative Loan Cash	-	208,665	208,665
Perkins Loan Cash	-	295,260	295,260
Institutional Loan Cash	-	552,463	552,463
Cash Balances	<u>\$ 6,231,960</u>	<u>\$ 1,056,388</u>	<u>\$ 7,288,348</u>

CARTHAGE COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 3 FAIR VALUE MEASUREMENTS FAIR VALUE HIERARCHY

Fair value is defined in the accounting guidance as the exchange price that would be received to sell an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants at the measurement date. Under this guidance, a three-level hierarchy is used for fair value measurements, which are based on the transparency of information, such as the pricing source, used in the valuation of an asset or liability as of the measurement date.

Financial instruments measured and reported at fair value are classified and disclosed in one of the following three categories:

Level 1 – Inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the reporting entity can access at the measurement date.

Level 2 – Inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly. This includes quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, inputs other than quoted prices that are observable for the asset or liability, or market-corroborated inputs.

Level 3 – Inputs are unobservable for the asset or liability. Unobservable inputs reflect the assumptions that market participants would use in pricing the asset or liability (including assumptions about risk) using the best information available in the circumstances, which may include using the reporting entity's own data.

Valuation Techniques and Inputs

Level 1 assets include: Government obligations (consisting of U.S. Treasury securities), corporate obligations and mutual funds for which quoted prices are readily available or that trade with sufficient frequency and volume to enable the College to obtain pricing information on an ongoing basis.

Level 2 assets include: An interest rate swap asset as the fair value is based on observable inputs to a valuation model, which take into account the present value of the estimated future cash flows and credit value adjustments.

Level 2 - liabilities include: An interest rate swap liability as the fair value is based on observable inputs to a valuation model, which take into account the present value of the estimated future cash flows and credit value adjustments.

Level 3 assets include: Funds held by others consisting of the College's beneficial interest in irrevocable split-interest agreements held or controlled by a third party for which quoted prices are not readily available. The fair values are estimated using an income approach by calculating the present value of the future distributions expected to be received over the term of the agreements based on a combination of Level 2 inputs (interest rates and yield curves) and significant unobservable inputs (entity specific estimates of cash flows).

CARTHAGE COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 3 FAIR VALUE MEASUREMENTS FAIR VALUE HIERARCHY (CONTINUED)

Valuation Techniques and Inputs (Continued)

There have been no changes in the techniques and inputs used as of June 30, 2021.

In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, the level in the fair value hierarchy within which the fair value measurement in its entirety falls has been determined based on the lowest level input that is significant to the fair value measurement in its entirety. The assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment and considers factors specific to the asset or liability.

The following table presents information about the College's assets measured at fair value on a recurring basis as of June 30, 2021 based on the three-tier hierarchy:

	Total	Level 1	Level 2	Level 3
Assets:				
Mutual Funds, Equity:				
Domestic	\$ 85,769,058	\$ 85,769,058	\$ -	\$ -
Foreign	45,060,222	45,060,222	-	-
Real Estate	7,548,388	7,548,388	-	-
Mutual Funds, Fixed Income:				
Domestic	25,043,593	25,043,593	-	-
Funds Held by Others	53,632	-	-	53,632
Interest Rate Swap	(467,043)	-	(467,043)	-
Government Obligations	27,201	27,201		
Total Assets (Liability)				
Measured at Fair Value	<u>\$ 163,035,051</u>	<u>\$ 163,448,462</u>	<u>\$ (467,043)</u>	<u>\$ 53,632</u>

Financial Assets Not Measured
at Fair Value Included in
Statement of Financial Position

Amounts:

Money Market Funds	3,649,514
Certificates of Deposit	611,845
Other Assets	185,650
Total	<u>\$ 167,482,060</u>

Per Statement of Financial
Position:

Interest Rate Swap Liability	\$ (467,043)
Investments	4,320,824
Endowment Investments	163,574,647
Funds Held by Others	53,632
Total	<u>\$ 167,482,060</u>

CARTHAGE COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 3 FAIR VALUE MEASUREMENTS FAIR VALUE HIERARCHY (CONTINUED)

Valuation Techniques and Inputs (Continued)

The following table presents a reconciliation of the statement of financial position amounts for assets measured at fair value on a recurring basis using significant unobservable inputs (Level 3) for the year ended June 30, 2021:

	Beginning of Year	Unrealized Gains	Additions	Dispositions	End of Year
Assets:					
Funds Held by Others	\$ 47,152	\$ 6,480	\$ -	\$ -	\$ 53,632

NOTE 4 LIQUIDITY AND AVAILABILITY

The following reflects the College's financial assets as of the statement of financial position date, reduced by amounts not available for general use because of contractual or donor-imposed restrictions within one year of the statement of financial position date. Amounts not available include amounts set aside for long-term investment in the board-designated endowments that could be drawn upon if the governing board approves that action. However, amounts already appropriated from either the donor-restricted endowment or board-designated endowment for general expenditures within one year of the statement of financial position date have not been subtracted as unavailable.

Financial Assets at Year End	\$ 222,263,848
Less Those Unavailable for General Expenditures Within One Year:	
Contractual or Donor-Imposed Restrictions:	
Restricted by Donor for Time or Purpose	(124,358,114)
Cash Restricted by Donors	(1,056,388)
Investments Restricted by Donors for Plant	(611,845)
Government Grants Receivable, Restricted by Federal Regulations	(394,423)
Deferred Gift Annuity Investments	(3,232,934)
Other Donor-Restricted Assets	(670,000)
Board Designations:	
Endowment Funds	(39,953,004)
Amounts Designated as 5.5% Spending Rate - General	5,784,092
Amounts Designated as 5.5% Spending Rate - Tarble	<u>712,975</u>
Financial Assets Available to Meet Cash Needs for General Expenditures Within One Year	<u>\$ 58,484,207</u>

CARTHAGE COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 4 LIQUIDITY AND AVAILABILITY (CONTINUED)

The College seeks to maintain financial assets on hand to meet 60 to 90 days of normal operating expenses, which is approximately \$21 million. Due to the majority of tuition dollars coming in the fall and spring, the liquidity reported above at June 30, 2021 is lower than at most other times during the year. The College has available \$32.7 million in board-designated funds that are available to cover operating expenses upon board approval, if needed. In addition, the College has a line of credit with an available balance of \$10 million at June 30, 2021.

NOTE 5 RESTRICTIONS AND LIMITATIONS ON NET ASSET BALANCES

Net assets without donor restrictions were allocated as follows at June 30, 2021:

Operations and Investment in Plant	\$ 122,041,364
Student Loan Funds	327,424
Tarble Aspire Center, Endowment	5,056,674
Endowment Funds	39,953,004
Annuity, Life, Income, and Similar Funds	356,856
Total Net Assets Without Donor Restrictions	<u><u>\$ 167,735,322</u></u>

Net assets with donor restrictions were allocated as follows at June 30, 2021:

Subject to Expenditure for Specified Purpose or time:	
Gifts and Other Unexpended Revenues and Gains:	
Scholarships, Instruction and Other Support	\$ 11,936,894
Acquisition of Land, Buildings, and Equipment	195,514
Total	<u>12,132,408</u>
Tarble Aspire Center, Endowment	12,422,714
Endowment Funds, Accumulated Earnings	69,307,820
Annuity, Life, Income, and Similar Fund	1,281,103
Total	<u>83,011,637</u>
Not Subject to Spending Policy or Appropriation:	
Held in Perpetuity:	
Endowment Funds	37,570,907
Student Loan Funds	575,055
Annuity, Life Income, and Similar Funds	1,594,974
Total	<u>39,740,936</u>
Total Net Assets With Donor Restrictions	<u><u>\$ 134,884,981</u></u>

CARTHAGE COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 6 NET ASSETS RELEASED FROM RESTRICTIONS

Net assets released from donor restrictions during the year ended June 30, 2021 by incurring expenses satisfying the restricted purposes or by occurrence of events specified by the donors were as follows:

Expiration of Time Restrictions	\$ -
Satisfaction of Purpose Restrictions:	
Acquisition of Land, Buildings, and Equipment	195,514
Scholarships, Instruction and Other Support	<u>11,628,395</u>
Total Net Assets Released from Donor Restrictions	<u><u>\$ 11,823,909</u></u>

These net assets were reclassified to net assets without donor restrictions as follows:

Operations	\$ (188,124)
Grants	8,339,931
Capital	195,514
Endowment	<u>3,476,588</u>
Total	<u><u>\$ 11,823,909</u></u>

NOTE 7 INVESTMENTS

The following summarizes the College's investments, which are recorded at fair value unless otherwise noted at June 30, 2021:

Certificates of Deposit (at Cost)	\$ 611,845
Money Market Accounts (at Cost)	30,145
Mutual Funds	3,600,084
Real Estate	<u>78,750</u>
Total	<u><u>\$ 4,320,824</u></u>

Included above are investment assets of \$611,845 donor-restricted for plant as of June 30, 2021.

NOTE 8 ENDOWMENT

The College's endowment consists of 343 individual funds established for a variety of purposes. Its endowment includes both donor-restricted endowment funds and funds designated by the governing board to function as endowments. In 2018, any accounts containing board-designated funds were separated out into new accounts, segregating them from donor designated funds. As required by U.S. GAAP, net assets associated with endowment funds, including funds designated by the governing board to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

CARTHAGE COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 8 ENDOWMENT (CONTINUED)

Interpretation of Relevant Law

The College's governing board has interpreted the Wisconsin enacted version of Uniform Prudent Management of Institutional Funds Act (UPMIFA) as allowing the College to appropriate for expenditure or accumulate so much of an endowment fund as the College determines is prudent for the uses, benefits, purposes and duration for which the endowment fund is established, subject to the intent of the donor as expressed in the gift instrument. Unless stated otherwise in the gift instrument, the assets in an endowment fund shall be donor-restricted assets until appropriated for expenditure by the board of trustees. See Note 1 for further information on net asset classifications.

Donor-restricted endowment funds are included in net assets with donor restrictions until those amounts are appropriated for expenditure by the College in a manner consistent with the standard of prudence prescribed by UPMIFA. In accordance with UPMIFA, the College considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund;
- The purposes of the College and the donor-restricted endowment fund;
- General economic conditions;
- The possible effect of inflation and deflation;
- The expected total return from income and the appreciation of investments;
- Other resources of the College;
- The investment policies of the College.

Endowment net asset composition by type of fund consists of the following as of June 30, 2021:

	Without Donor Restrictions	With Donor Restrictions		Total With Donor Restrictions	Total Funds
		Original Gift	Accumulated Gains		
Board-Designated Endowment Funds	\$ 39,953,004	\$ -	\$ -	\$ -	\$ 39,953,004
Tarble Endowment	5,056,674	12,422,714	-	12,422,714	17,479,388
Donor-Restricted Endowment Funds	-	37,570,907	69,307,820	106,878,727	106,878,727
Total Endowment Net Assets	<u>\$ 45,009,678</u>	<u>\$ 49,993,621</u>	<u>\$ 69,307,820</u>	<u>\$ 119,301,441</u>	<u>\$ 164,311,119</u>

Changes in endowment net assets for the year ended June 30, 2021 are as follows:

	Without Donor Restriction	With Donor Restrictions	Total
Endowment Net Assets - Beginning of Year	\$ 39,540,445	\$ 85,038,013	\$ 124,578,458
Investment Return	5,857,806	36,456,586	42,314,392
Contributions	-	1,319,378	1,319,378
Appropriation of Endowment Assets for Expenditure	(388,573)	(3,512,536)	(3,901,109)
Endowment Net Assets - End of Year	<u>\$ 45,009,678</u>	<u>\$ 119,301,441</u>	<u>\$ 164,311,119</u>

CARTHAGE COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 8 ENDOWMENT (CONTINUED)

Funds With Deficiencies

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor requires the College to retain as a fund of perpetual duration. There were no deficiencies of this nature as of June 30, 2021.

Return Objectives and Risk Parameters

The College had adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the College must hold in perpetuity or for a donor-specified period(s) as well as board-designated funds. Under this policy, as approved by the governing board, the endowment assets are invested in a manner that is intended to produce results that exceed the spending rate plus inflation while assuming a moderate level of investment risk. The College expects its endowment funds, over time, to provide an average nominal rate of return of approximately 9% annually. Actual returns in any year may vary from this amount.

Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the College relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The College targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Spending Policy and How Investment Objectives Relate to Spending Policy

For the year ended June 30, 2021, the College appropriated for distribution 5.5% of its endowment fund's average fair value over the prior 20 quarters through the calendar year-end preceding the fiscal year in which the distribution is planned. In establishing this policy, the College considered the long-term expected return on its endowment. Accordingly, over the long term, the College expects the current spending policy to allow its endowment to grow at an average real rate of 6% annually. This is consistent with the College's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return.

In 2016, the College received a \$15 million contribution from the Tarble Foundation which was restricted by the donor for the purpose of supporting the Aspire (Career) Center. Due to the limited documentation available regarding the restrictions placed on the funds, the board of trustees designated \$12 million of the original gift to the endowment to support annual operating expenses of the Aspire Center. The resolution by the board was approved in May 2019, at which time the College transferred the \$12 million into the endowment as net assets with donor restrictions – purpose and time restricted. The College applied the annual spending rate to these funds.

CARTHAGE COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 8 ENDOWMENT (CONTINUED)

Endowment Investments

The following summarizes the College's endowment investments, which are recorded at fair value unless otherwise noted, and a reconciliation to endowment net assets at June 30, 2021:

Mutual Funds	\$ 163,467,747
Preferred Stocks (at Cost)	100,000
Other Investments (at Cost)	<u>6,900</u>
Total Endowment Investments	163,574,647
 Due to/from Operations	 <u>736,472</u>
Total Endowment Net Assets	<u><u>\$ 164,311,119</u></u>

All interfund balances have been eliminated in the financial statements.

NOTE 9 CREDIT QUALITY OF STUDENT LOAN RECEIVABLES

The College issues uncollateralized loans to students based on financial need. Student loans are funded through Federal government loan programs or institutional resources. Allowances for doubtful accounts are established based on prior collection experience and current economic factors which, in management's judgment, could influence the ability of loan recipients to repay the amounts per the loan terms. At June 30, 2021, student loans represented approximately 1% of total assets.

At June 30, 2021, student loans consisted of the following:

Perkins Federal Government Programs	\$ 2,049,235
Institutional Programs	<u>45,497</u>
Total	2,094,732
 Less Allowance for Doubtful Accounts:	
Beginning of Year	(565,000)
Increases/Decreases	<u>-</u>
End of Year	<u>(565,000)</u>
 Student Loans Receivable, Net	 <u><u>\$ 1,529,732</u></u>

Funds advanced by the Federal government of \$1,593,662 at June 30, 2021 are ultimately refundable to the government and are classified as liabilities in the statements of financial position.

CARTHAGE COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 9 CREDIT QUALITY OF STUDENT LOAN RECEIVABLES (CONTINUED)

The Extension Act amended section 461 of the Higher Education Act to end the College's authority to make new Perkins Loans after June 30, 2018. The College is not required to assign the outstanding Perkins Loans to the Department of Education or liquidate their Perkins Loan Funds due to the wind-down of the Perkins Loan Program. However, the College may choose to liquidate at any time in the future. As of June 30, 2021, the College continues to service the Perkins Loan Program. During the year ended June 30, 2021, the College returned to the government \$273,690 in excess cash, returned \$48,798 to the institution and recognized \$1,108 in reimbursement for cancellations.

After a student is no longer enrolled in an institution of higher education and after a grace period, interest is charged on student loans receivable and is recognized as it is charged. Student loans receivable through the loan programs are considered to be past due if a payment is not made within 30 days of the payment due date, at which time, late charges are charged and recognized. The Federal Perkins Loan Program receivables may be assigned to the U.S. Department of Education. Students may be granted a deferment, forbearance or cancellation of their student loan receivable based on eligibility requirements defined by the U.S. Department of Education.

At June 30, 2021, the following amounts were past due under student loan programs:

	Amounts Past Due			
	1-60 Days	60-90 Days	90+ Days	Total
June 30, 2021	\$ 461	\$ 706	\$ 771,943	\$ 773,110

NOTE 10 CONSTRUCTION IN PROGRESS

The College has ongoing construction projects. The cost of these projects incurred is included in the statements of financial position as construction in progress. Retainages are included in accounts payable.

At June 30, 2021, the following construction projects were in progress:

	Costs to Date	Estimated Total Costs	Funding Plan
20053PJ Flood Damage Lentz Hall HVAC-Jan			Operations
2019 Lake Michigan	\$ 98,947	\$ 200,000	
20054PJ New ERP Project / Workday	33,040	-	Operations
20055PJ Flood Damage-TARC Building -2019- 20-Spring 2020	16,181	25,000	Operations
21241PJ Campus Upgrades: Classrooms, Furniture	13,213	80,000	Operations
21242PJ TARC Chiller	35,905	400,000	Operations
21248PJ TWC Esports	251,740	1,100,000	Operations
21257PJ FY21 Computer Equipment Replacement (refresh) CAPITAL	1,636	60,000	Operations
Various Deferred Maintenance	15,213	-	Operations
Total	<u>\$ 465,874</u>	<u>\$ 1,865,000</u>	

CARTHAGE COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 11 PROPERTY, PLANT AND EQUIPMENT, NET

Property, plant and equipment consisted of the following at June 30, 2021:

Land	\$ 763,535
Land Improvements	24,629,030
Buildings and Improvements	225,210,976
Equipment	16,979,803
Library Books and Nondepreciable Assets	1,815,420
Total	<u>269,398,764</u>
Less: Accumulated Depreciation	(86,881,268)
Property, Plant, and Equipment, Net	<u><u>\$ 182,517,496</u></u>

NOTE 12 BONDS PAYABLE

Bonds payable at June 30, 2021 consisted of the following:

Description

Wisconsin Health and Educational Facilities Authority Revenue Refunding Bonds, Series 2015, has a tender date of April 30, 2025. Interest is payable monthly. The interest rate is variable based on a LIBOR adjusted rate and was 2.99% at June 30, 2021. \$ 8,200,000

Wisconsin Health and Educational Facilities Authority Revenue Bonds, Series 2017A, has a tender date of June 21, 2027. Interest is payable monthly. The interest rate is variable based on a LIBOR adjusted rate and was 2.861% at June 30, 2021. 20,000,000

Wisconsin Health and Educational Facilities Authority Revenue Refunding Bonds, Series 2017B, has a tender date of June 21, 2027. Interest is payable monthly. The interest rate is variable based on a LIBOR adjusted rate and was 1.18 % at June 30, 2021. There is an interest rate swap agreement in place to convert effectively to a fixed rate. 13,310,000

Wisconsin Health and Educational Facilities Authority Revenue Refunding Bonds, Series 2017C, were refinanced in 2020 and the tender date changed to May 1, 2029. Interest is payable monthly. The interest rate is variable based on a LIBOR adjusted rate and was 1.90% at June 30, 2021. 4,050,000

Total \$ 45,560,000

CARTHAGE COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 12 BONDS PAYABLE (CONTINUED)

On April 30, 2015, the Wisconsin Health and Educational Facilities Authority issued \$10,250,000 of tax-exempt revenue bonds on behalf of Carthage College to BMO Harris Bank N.A. These bonds are unsecured and were issued to redeem \$4,000,000 of the 1995 series bonds and refinance \$6,250,000 of the 1999 series A bonds.

On June 21, 2017, the Wisconsin Health and Educational Facilities Authority issued \$21,250,000 of tax-exempt revenue bonds on behalf of Carthage College to BMO Harris Bank N.A. These bonds are unsecured and were issued for the purpose of financing construction of The Tower Residence Hall.

On June 21, 2017, the Wisconsin Health and Educational Facilities Authority issued \$15,000,000 of tax-exempt revenue bonds on behalf of Carthage College to BMO Harris Bank N.A. These bonds are unsecured and were issued to refinance the remaining outstanding balance of the 2013 series revenue bond issues.

On June 21, 2017, the Wisconsin Health and Educational Facilities Authority issued \$6,250,000 of tax-exempt revenue bonds on behalf of Carthage College to BMO Harris Bank N.A. These bonds are unsecured and were issued to refinance the remaining outstanding balance of the 2012 revenue bonds.

The bonds issued under the Wisconsin Health and Educational Facilities Authority also are subject to various restrictive covenants, which include the requirement that the College maintain a certain level of liquid assets and meet debt service coverage ratios.

Certain of the bonds payable are due on demand, but if no demand is made, scheduled maturities of the bonds payable for the five years subsequent to June 30, 2021 are:

<u>Year Ending June 30,</u>	<u>Amount</u>
2022	\$ 2,550,000
2023	2,605,000
2024	2,660,000
2025	2,715,000
2026	2,775,000
Thereafter	32,255,000
Total	<u><u>\$ 45,560,000</u></u>

CARTHAGE COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 13 INTEREST RATE-SWAP

In June 2017, the Wisconsin Health and Educational Facilities Authority issued \$15,000,000 of tax-exempt revenue bonds on behalf of Carthage College to BMO Harris Bank N.A. Interest rate on the bonds is variable, with an initial rate of 1.585%. The College swapped 100% of its variable rate cash flow exposure on this bond series for fixed rate cash flows by entering into receive-variable, pay-fixed interest rate swap. Under the interest rate swap, the College receives variable-rate interest rate payments and makes fixed interest rate payments, thereby creating substantially fixed interest rate payments on the related debt obligation.

In November 2017, the College novated a 10-year swap to PNC Bank, at an annual fixed rate of 1.557%. The notional amount at June 30, 2021 was equal to \$11,810,000. The College's variable rate receipts are tied to a percentage of one-month LIBOR. Any unpaid principal payments not paid as anticipated would be subject to the variable interest rate in place at that time. If payments exceed this schedule or the loan is paid off, this swap is allowed to be applied to another debt issue.

Derivative instruments are reported in the statement of financial position at fair value as of June 30, 2021 as follows:

Derivatives Not Designated as Hedging Instruments	Statements of Financial Position Location	Fair Value
Interest Rate Swap	Interest Rate Swap Asset (liability)	<u>\$ (467,043)</u>

The effect of derivative instruments is reported in the statements of activities as follows:

Derivatives Not Designated as Hedging Instruments	Statements of Activities Location	Fair Value
Interest Rate Swap	Change in Value of Interest rate swap	<u>\$ 339,392</u>

Providing the College holds the swaps to maturity, the value of the derivative will be zero. These swapping transactions can be terminated at market rates at any time during the term of the swap.

NOTE 14 CAPITAL LEASE OBLIGATIONS

During fiscal 2018, the college entered into a master lease agreement for personal property, including computer equipment and software totaling \$442,390. There are two separate sub-schedules under this master lease agreement beginning August and September 2017. These leases have monthly payments of \$5,715 and \$5,648 for a period of 36 and 48 months, respectively.

CARTHAGE COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 14 CAPITAL LEASE OBLIGATIONS (CONTINUED)

Future minimum lease payments under these leases are as follows:

<u>Year Ending June 30,</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2022	\$ 11,236	\$ 20	\$ 11,256
Total	<u>\$ 11,236</u>	<u>\$ 20</u>	<u>\$ 11,256</u>

NOTE 15 RETIREMENT PLANS

The College has certain defined contribution retirement plans for substantially all personnel. Contributions for these employees are based on a percentage of annual compensation. The cost of the retirement plans is paid currently and approximated \$710,000 for the year ended June 30, 2021. The College discontinued this plan after April 30, 2020 and was restarted on January 1, 2021

NOTE 16 CONCENTRATIONS OF CREDIT RISK

Financial instruments that potentially subject the College to concentrations of credit risk consist principally of cash and cash equivalents, short-term investments, marketable securities, other investments and accounts and notes receivable. Cash and cash equivalents in excess of federally insured limits are subject to the usual risks of balances in excess of those limits. The majority of the College's cash and cash equivalents are on deposit with a single bank. Marketable securities, consisting of both debt and equity instruments, are generally placed in a variety of managed funds administered by different investment managers in order to limit credit risk. At June 30, 2021, the College's had approximately 98% of the total investments with one custodian and 2% in two individual investments. Student notes and receivables and other receivables are due from a variety of sources concentrated primarily in the Midwestern United States. In addition, the College's students receive a substantial amount of support from state and federal student financial assistance programs, which are subject to audit by governmental agencies. A significant reduction in the level of this support, if this were to occur, could have an adverse effect on the College's programs and activities.

NOTE 17 DEFERRED GIFT AGREEMENTS

The College has arrangements with donors classified as charitable remainder trusts, charitable annuity trusts, charitable gift annuities and pooled life income funds. In general, under these arrangements the College receives a gift from a donor in which it has a remainder interest and agrees to pay the donor stipulated amounts over the life of the donor. The arrangement may cover one or more lives. The College invests and administers the related assets and makes distributions to the beneficiaries as required. When the agreement reaches the end of its term, remaining assets are retained by the College as net assets with or without donor restrictions or distributed to third-party beneficiaries.

CARTHAGE COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 17 DEFERRED GIFT AGREEMENTS (CONTINUED)

When a gift is received under one of these arrangements, it is split into the amount representing the actuarial present value of future distributions back to the donor and the remaining gift value to be retained for the benefit of the College or third-party beneficiaries. The actuarial liability is adjusted annually using actuarial tables appropriate for the type of arrangement, number of lives covered and age of the donor. The College uses the applicable IRS interest rate in making the calculations.

Investment assets held by the College under deferred gift agreements totaled \$3,286,566 at June 30, 2021, and are included in investments on the statement of financial position. New gifts received for the year ended June 30, 2021 were \$30,556.

NOTE 18 CHANGE IN NET ASSETS WITHOUT DONOR RESTRICTIONS BEFORE DEPRECIATION AND ACCRETION

The following is an analysis of the increase in net assets without donor restrictions before depreciation expense and accretion for the year ended June 30, 2021:

Revenues, Gains and Other Support from Total Activities	\$ 84,190,828
Expenses and Losses (Excluding Depreciation and Accretion) from Total Activities	<u>(66,237,116)</u>
Change in Net Assets Without Donor Restrictions Before Depreciation and Accretion	<u><u>\$ 17,953,712</u></u>

NOTE 19 LINE-OF-CREDIT AGREEMENT

In November 2019, the College renewed an unsecured line of credit totaling \$10,000,000 for operating purposes. This agreement expires in November 2021, and is payable on demand. Subsequent to year end, the line of credit was extended through November 30, 2021. The agreement has a stated interest rate of 1.9% over the 30-day LIBOR. In October 2020, the college renewed an unsecure line of credit totaling \$3,950,805 for capital purposes. At June 30, 2021, the College had no borrowings outstanding under these agreements.

NOTE 20 RELATED-PARTY TRANSACTIONS

Gifts from board members and officers totaled \$893,914 for the year ended June 30, 2021.

CARTHAGE COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 21 COMMITMENTS AND CONTINGENCIES

In order to participate in the various Federal Title IV financial aid programs, the U.S. Department of Education requires private nonprofit institutions to demonstrate financial responsibility by meeting certain ratio requirements.

The College is contingently liable in connection with claims and contracts, including those currently in litigation arising in the normal course of its activities. In the opinion of management, the results of these matters will not have a significant impact on the financial statements.

The World Health Organization declared the spread of Coronavirus Disease (COVID-19) a worldwide pandemic. The COVID-19 pandemic is having significant effects on global markets, supply chains, businesses, and communities. Specific to the College, COVID-19 may impact various parts of its operations and financial results. Management believes the College is taking appropriate actions to mitigate the negative impact. However, the full impact of COVID-19 is unknown and cannot be reasonably estimated as these events are still developing.

CARTHAGE COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 22 EXPENSES BY NATURE AND FUNCTION

The financial statements report certain categories of expenses that are attributable to one or more program or supporting functions of the College. These expenses include depreciation and accretion, interest and facilities operations and maintenance. Depreciation and accretion is allocated based on total expense distribution. Interest is allocated based on the purpose of the bonds and usage of space. Operations and maintenance is allocated based on the percentage of actual expense for the year.

Expenses for the year ended June 30, 2021 are as follows:

Program Services					
	Instruction and Academic Support	Research	Student Services	Public Service	Auxiliaries
Salaries and Wages	\$ 18,418,183	\$ 173,916	\$ 5,368,872	\$ 36,566	\$ 351,833
Employee Benefits	3,575,573	26,482	1,078,212	5,410	34,713
Services, Supplies, and Other	3,863,047	409,510	2,547,658	29,418	5,496,628
Utilities, Minor Equipment, and Repairs	13,792	-	2,005	-	189,986
Depreciation and Accretion	3,465,847	81,709	1,205,282	9,564	915,423
Interest	-	-	-	-	759,958
Operation and Maintenance	3,885,844	91,610	1,351,339	10,723	1,026,356
Total Expenses by Function	<u>\$ 33,222,286</u>	<u>\$ 783,227</u>	<u>\$ 11,553,368</u>	<u>\$ 91,681</u>	<u>\$ 8,774,897</u>
					<u>\$ 54,425,459</u>
Support Services					Total Program Services
	Administrative Support	Operations and Maintenance	Fundraising	Total Support Services	Total All Services
Salaries and Wages	\$ 3,184,340	\$ 1,473,823	\$ 832,527	\$ 5,490,690	\$ 29,840,060
Employee Benefits	4,078,676	367,521	193,736	4,639,933	9,360,323
Services, Supplies, and Other	6,895,309	1,816,284	254,972	8,966,565	21,312,826
Utilities, Minor Equipment, and Repairs	147,303	4,089,795	340	4,237,438	4,443,221
Depreciation and Accretion	1,719,206	1,037,911	438,750	3,195,867	8,873,692
Interest	520,729	-	-	520,729	1,280,687
Operation and Maintenance	1,927,542	(8,785,334)	491,920	(6,365,872)	-
Total Expenses by Function	<u>\$ 18,473,105</u>	<u>\$ -</u>	<u>\$ 2,212,245</u>	<u>\$ 20,685,350</u>	<u>\$ 75,110,809</u>

CARTHAGE COLLEGE
STATEMENT OF REVENUE, GAINS, AND OTHER SUPPORT
WITHOUT DONOR RESTRICTIONS
YEAR ENDED JUNE 30, 2021
(SEE INDEPENDENT AUDITORS' REPORT)

**REVENUES, GAINS, AND OTHER SUPPORT WITHOUT
DONOR RESTRICTIONS**

Tuition and Fees:

Academic Year	\$ 77,902,444
Adult Education	2,650
Graduate Programs	2,423,507
Student Fees	<u>501,622</u>
Total Tuition and Fees	80,830,223

Less Scholarships and Grants:

Scholarships and Grants Without Donor Restrictions	(36,479,386)
Endowed Scholarships and Government Grants	<u>(3,248,770)</u>
Total Scholarships and Grants	(39,728,156)

Residency	<u>19,876,559</u>
Total Room and Board	<u>19,876,559</u>

Net Student Revenue	<u>60,978,626</u>
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Government Grants:

Federal Work-Study Program	349,598
Federal Supplemental Educational Opportunity Grants	317,184
Other Government Grants	<u>73,067</u>
Total Government Grants	739,849

Contributions:

Other Contributions	<u>298,227</u>
Total Contributions	298,227

Endowment Income	2,922,328
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Other Operating Income	349,544
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Gain on Interest Rate Swap	339,392
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Gains on Investments	713,340
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Sales and Services of Auxiliary Enterprises:

College Store	123,218
Commissions and Other Auxiliary Income	35,096
Conferences and Workshops	<u>147,323</u>
Total Sales and Services of Auxiliary Enterprises	305,637

CARTHAGE COLLEGE
STATEMENT OF REVENUE, GAINS, AND OTHER SUPPORT
WITHOUT DONOR RESTRICTIONS (CONTINUED)
YEAR ENDED JUNE 30, 2021
(SEE INDEPENDENT AUDITORS' REPORT)

Other Sources:	5,103,787
Adjustment of Actuarial Liability for Annuities Payable	616,189
Net Assets Released from Restrictions:	
Operations	(188,124)
Grants	8,339,931
Capital	195,514
Endowment	3,476,588
Total Net Assets Released from Restrictions	<u>11,823,909</u>
Revenues, Gains, and Other Support Without Donor Restrictions	<u><u>\$ 84,190,828</u></u>

CARTHAGE COLLEGE
STATEMENT OF EXPENSES WITHOUT DONOR RESTRICTIONS
YEAR ENDED JUNE 30, 2021
(SEE INDEPENDENT AUDITORS' REPORT)

EXPENSES WITHOUT DONOR RESTRICTIONS

Program Expenses:

Instruction:

Academic Divisions:

Humanities and Fine Arts	\$ 7,574,826
Natural and Social Sciences	8,266,032
Professional Studies	5,058,398

Academic Programs and Other Instructional Expenses:

Adult Education	29,480
Graduate Education	72,644
January Interim	28,274
Other Instructional Expenses	240,056
Allocation of Depreciation and Accretion	2,849,473
Allocation of Operation and Maintenance of Plant	3,194,777
Total Instruction	<u>27,313,960</u>

Research

Natural & Social Science	609,908
Allocation of Depreciation and Accretion	81,709
Allocation of Operation and Maintenance of Plant	91,610
Total Research	<u>783,227</u>

Academic Support:

Library	1,139,636
Provost	1,321,968
Infrastructure and Systems	1,193,781
Media and Learning Systems	747,296
Other Academic Support	198,203
Allocation of Depreciation and Accretion	616,374
Allocation of Operation and Maintenance of Plant	691,067
Total Academic Support	<u>5,908,325</u>

Public Service

Allocation of Depreciation and Accretion	71,394
Allocation of Operation and Maintenance of Plant	9,564
Total Public Service	<u>10,723</u> 91,681

Student Services:

Admissions	2,170,975
Athletics	3,968,952
Athletic Recruiting	420
Registrar	343,798
Student Financial Planning	276,344
Health Service	263,097
Student Support	301,722
Advising and Placement	799,027
Student Involvement	170,921
Center for Faith and Spirituality	166,773
Dean of Students	400,294
Emergency Grants to Students	134,424
Allocation of Depreciation and Accretion	1,205,282
Allocation of Operation and Maintenance of Plant	1,351,339
Total Student Services	<u>11,553,368</u>

CARTHAGE COLLEGE
STATEMENT OF EXPENSES WITHOUT DONOR RESTRICTIONS (CONTINUED)
YEAR ENDED JUNE 30, 2021
(SEE INDEPENDENT AUDITORS' REPORT)

EXPENSES WITHOUT DONOR RESTRICTIONS (CONTINUED)

Program Expenses (Continued):

Auxiliary Enterprises:

Residency	\$ 5,508,037
College Center	171,554
Athletic Camps	167,553
Conferences and Workshops	47,071
Dormitory, General	105,706
TARC	73,239
Interest Allocated	759,958
Allocation of Depreciation and Accretion	915,423
Allocation of Operation and Maintenance of Plant	1,026,356
Total Auxiliary Enterprises	<u>8,774,897</u>

Support Expenses:

Institutional Support:

General Administration:

Board of Trustees	33,852
Strategic Initiatives	1,766,736
President	1,418,432
Business Office	328,565
Human Resources	248,394
Administrative Services	695,756
Allocation of Depreciation and Accretion	601,751
Allocation of Operation and Maintenance of Plant	674,672
Total General Administration	<u>5,768,158</u>

Public Relations and Development:

Alumni	151,522
Development	1,278,662
Planned Giving	25,283
Capital Campaign	12,623
Public Relations	1,480,352
Church Relations	172
Celebrations	326,418
Allocation of Depreciation and Accretion	438,751
Allocation of Operation and Maintenance of Plant	491,920
Total Public Relations and Development	<u>4,205,703</u>

CARTHAGE COLLEGE
STATEMENT OF EXPENSES WITHOUT DONOR RESTRICTIONS (CONTINUED)
YEAR ENDED JUNE 30, 2021
(SEE INDEPENDENT AUDITORS' REPORT)

EXPENSES WITHOUT DONOR RESTRICTIONS (CONTINUED)

Support Expenses (Continued):

General Institutional:

Dues and Subscriptions	\$ 142,778
Campus Security	938,510
Collections Costs	140,202
Bad Debts	830,929
Bank fees	112,532
Insurance	925,013
Audit and Legal	205,728
Consulting fees	153,820
Taxes	32,640
Telecommunications	586,758
Employer FICA	138,336
Pension	206,948
Educational assistance	2,500,454
Student Insurance	346,095
Interest	520,729
Administrative and Collection Costs	140,202
Miscellaneous	419,493
Allocation of Depreciation and Accretion	1,117,454
Allocation of Operation and Maintenance of Plant	<u>1,252,869</u>
Total General Institutional	10,711,490
Total Institutional Support	20,685,351

Allocable Expenses:

Operation and Maintenance of Plant:

Operation of Buildings	2,878,218
Maintenance of Buildings	2,187,951
Grounds	600,930
General Capital	-
Environmental Services	1,725,293
Student Parking Shuttle	199,744
Public Safety	155,287
Allocation of Depreciation and Accretion	<u>1,037,911</u>
Total	8,785,334
Allocation of Operation and Maintenance of Plant	<u>(8,785,334)</u>
Total Operation and Maintenance of Plant	-
Depreciation and Accretion	8,873,693
Less: Allocation to Other Programs	<u>(8,873,693)</u>
Total Depreciation and Accretion	-
Interest	1,280,687
Less: Allocation to Other Programs	<u>(1,280,687)</u>
Total Interest	-
Total Expenses Without Donor Restrictions	<u><u>\$ 75,110,809</u></u>

CARTHAGE COLLEGE
FINANCIAL RESPONSIBILITY RATIO SUPPLEMENTAL SCHEDULE
YEAR ENDED JUNE 30, 2021
(SEE INDEPENDENT AUDITORS' REPORT)

Expendable Net Assets:		
1 Statement of Financial Position (SFP)	Net assets without donor restrictions	\$ 167,735,322
2 SFP	Net assets with donor restrictions	134,884,981
3 Supplemental Disclosure (SD) Line 1	Net assets restricted in perpetuity	39,740,936
4 SD Line 20	Unsecured related-party receivable	-
5 SD Line 2d	Donor restricted annuities, term endowments, life income funds	122,752,573
6 SD Line 3d	Property, plant, and equipment pre-implementation	-
7 SD Line 4d	Property, plant, and equipment post-implementation with outstanding debt for original purchase	182,517,496
8 SD Line 5	Construction in progress purchased with long-term debt	465,874
9 SD Line 35	Post-implementation property, plant, and equipment, net, acquired without debt	-
10 SD Line 14	Lease right-of-use asset, pre-implementation (grandfather of leases option not chosen)	-
11 SD Line 15	Lease right-of-use asset, post-implementation	-
12 SFP	Intangible assets	-
13 SFP	Post-employment and pension liabilities	-
14 SD Line 8d	Long-term debt - for long-term purposes pre-implementation	45,571,236
15 SD Line 9d	Long-term debt - for long-term purposes post-implementation	-
16 SD Line 10	Line of credit for construction in progress	-
17 SD Line 17	Pre-implementation right-of-use asset liability	-
18 SD Line 18	Post-implementation right-of-use asset liability	-
Total Expenses and Losses:		
19 Statement of Activities (SOA)	Total expenses (operating and nonoperating) without donor restrictions	75,110,809
20 SOA	Non-service component of pension/postemployment (nonoperating) cost, (if loss)	-
21 SD Line 22	Sale of fixed assets (if loss)	-
22 SOA	Change in value of interest-rate swap agreements (if loss)	-
Equity Ratio:		
Modified Net Assets:		
23 SFP	Net assets without donor restrictions	\$ 167,735,322
24 SFP	Net assets with donor restrictions	134,884,981
25 SFP	Intangible assets	-
26 SD Line 20	Unsecured related-party receivables	-
Modified Assets:		
27 SFP	Total assets	408,772,143
28 SD Line 14	Lease right-of-use asset pre-implementation	-
29 SFP	Intangible assets	-
30 SD Line 20	Unsecured related-party receivables	-
Net Income Ratio:		
31 SOA	Change in Net Assets Without Donor Restrictions	\$ 9,080,019
Total Revenues and Gains Without Donor Restriction:		
32 SOA	Total operating revenue (including net assets released from restrictions)	77,222,606
33 SOA	Investments gain, net (aggregate operating and non-operating interest, dividends, realized and unrealized gains)	3,635,668
34 SOA	Non-service component of pension/postemployment (nonoperating) cost (if gain)	-
35 SOA	Pension-related changes other than net periodic pension costs (if gain)	-
36 SOA	Change in value of annuity agreement (typically in nonoperating)	616,189
37 SOA	Change in value of interest-rate swap agreements (if gain)	339,392
38 SD Line 25	Sale of fixed assets (if gain)	-
39 SOA	Other gains	5,299,301